

ITEM 2  
MANAGER'S REPORT NO. 49  
COUNCIL MEETING 1982 09 07

Re: THE CORPORATE PLANNING PROCESS: PRIORITY ISSUES

MUNICIPAL MANAGER'S RECOMMENDATION:

1. *THAT this report be received for information purposes.*

REPORT

On 1982 July 26 Council approved Item 7 of the Manager's Report No. 45, having to do with the Corporate Planning Process, and the priority sequence of the Socio-Economic and Financial Policy and Planning Issues currently before this municipality. That report indicated, amongst other things, that its Appendix I would come back before Council again, following approval on 1982 July 26, with estimates of starting date and completion date for each of the individual projects.

Attached please find Appendix I, which is the summary of those Socio-Economic and Financial Policy and Planning Issues, with starting dates and completion dates for each of the projects indicated. Attached as Appendix II is a graphic representation of the timing of each of the major projects.

This report is intended for the information of Council.

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SOCIO-ECONOMIC AND FINANCIAL POLICY AND PLANNING ISSUES:  
PRIORITIES AND RESOURCE REQUIREMENTS

APPENDIX I

Priority	Issue	Account-ability	Others Involved	Starting Date	Completion Date	Staff Days Involved	Extra Costs
1.	Examine potential and means for densification of low density residential areas to provide additional family housing opportunities	PARR	Recreation & Cultural Services Engineering School Board Admin.	Underway	83 March	125	\$ 22,500*
2.	Investigate ways and means to help provide more affordable housing in appropriate locations (e.g. small lot development, co-op and subsidized housing on Municipal land, legalized basement suites lobby for Federal/Provincial programs, etc.)	PARR	External Agencies - GVHC, GVRD, CMHC, Legal & Lands Treasury	83 July	84 July	120	1,000
3.	Develop an operating plan reflecting both revenue and expenditure for more than 1 year in advance.	KARRAS	Management Committee	82 Oct.	82 Nov.	27	N11
4.	Implementation planning of measures proposed in Transportation Plan to help reduce negative effects of increasing commuter flows.	PARR	Engineering	Underway	Ongoing	Not Estimated	Not Estimated
5.	Detailed population profiles and short term forecast for planning areas for analysis and programming purposes.	PARR	-	82 Oct.	84 Feb.	80	1,300
6.	Develop a process that allows the measurement of the effectiveness of delivery of services.	FLEMING	Management Committee Staff in all areas Consultants	82 May	82 July	30	10,000*
7.	Attract appropriate high employment and/or high tax return land uses.	PARR	Treasury, Legal & Lands Assessment Authority	82 Sept.	83 Aug.	131	N11

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8.	Develop a process that allows the prior-ization of expenditures so that budgets can be adjusted to meet resources avail-able.	FLEMING	Management Committee Staff in all areas, Consultants	83 March	83 June	20	\$ 6,000
9.	Prepare contingency plans for alterna-tive garbage collection and disposal methods (e.g. Municipal recycling depots, collection fees based on units collected, incineration, etc.)	OLSON	G.V.R.D. Treasury, Legal & Lands Planning	Underway	Ongoing	20	N:1
10.	Develop a comprehensive strategy and program for improving energy efficiency of Municipal facilities and equipment.	OLSON	Energy Conservation Committee	Underway	82 Dec.	70	2,500
11.	Development of a joint strategy by the School Board and the Municipality to address declining enrolments and school closures.	PARR	School Board Admin. Engineering & Cult- ural Services.	Underway	Ongoing	2 per month	N:1
12.	Develop a policy for the use of reserves, where such policies are not well defined.	KARRAS	Management Committee	83 May	83 July	43	N:1
13.	Examine the overall approach to capital financing and the role that pay-as-you-go in that approach.	KARRAS	Management Committee	83 July	83 Sept.	27	N:1
14.	Develop a policy for the use of non-renewable resources; such as land, water frontage, air rights.	PARR	Treasury, Engineering Legal & Lands	82 Nov.	83 May	65	N:1

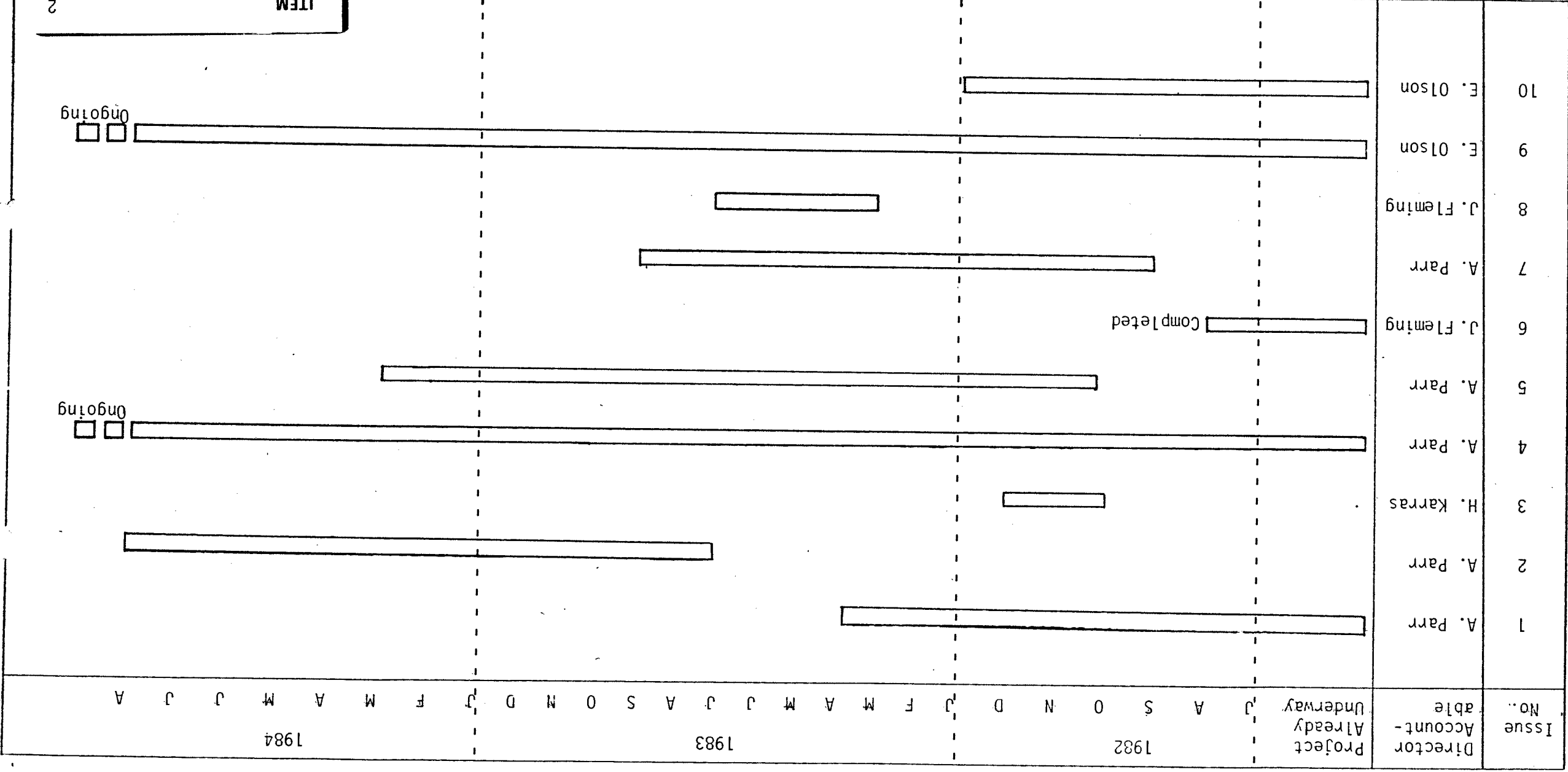
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15.	Investigate potential suitable housing types to accommodate smaller household size within context of the Residential Neighbourhood Environment Study currently underway.	PARR	-	84 Jan.	84 July	50	N:1
16.	Explore innovative ways to maximize return from dollars spent (e.g. greater role for volunteerism, self-help programs, user fees, etc.)	SHELLEY	Management Committee, LEAP Committee, Staff and Unions	Underway	Ongoing	25	N:1
17.	Identification of available, practical means to improve communication between local government and its citizens.	SHELLEY	Management Committee, Council & Community Group Leaders.	83 Jan.	83 June	11	N:1
18.	Seek ways to gain better public understanding and acceptance of proposed plans guiding the development of the Municipality.	SHELLEY	Management Committee, Council & Community Group Leaders.	83 Jan.	83 June	11	N:1
19.	Assess the requirements of special needs households in the Municipality.	PARR	Health	Underway	83 Dec.	135	N:1
20.	Review and update existing standards for major recreational facilities (e.g. golf courses, ice arenas) in view of projected change in population profiles.	GAUNT	Planning	Underway	83 Feb.	100	25,000**

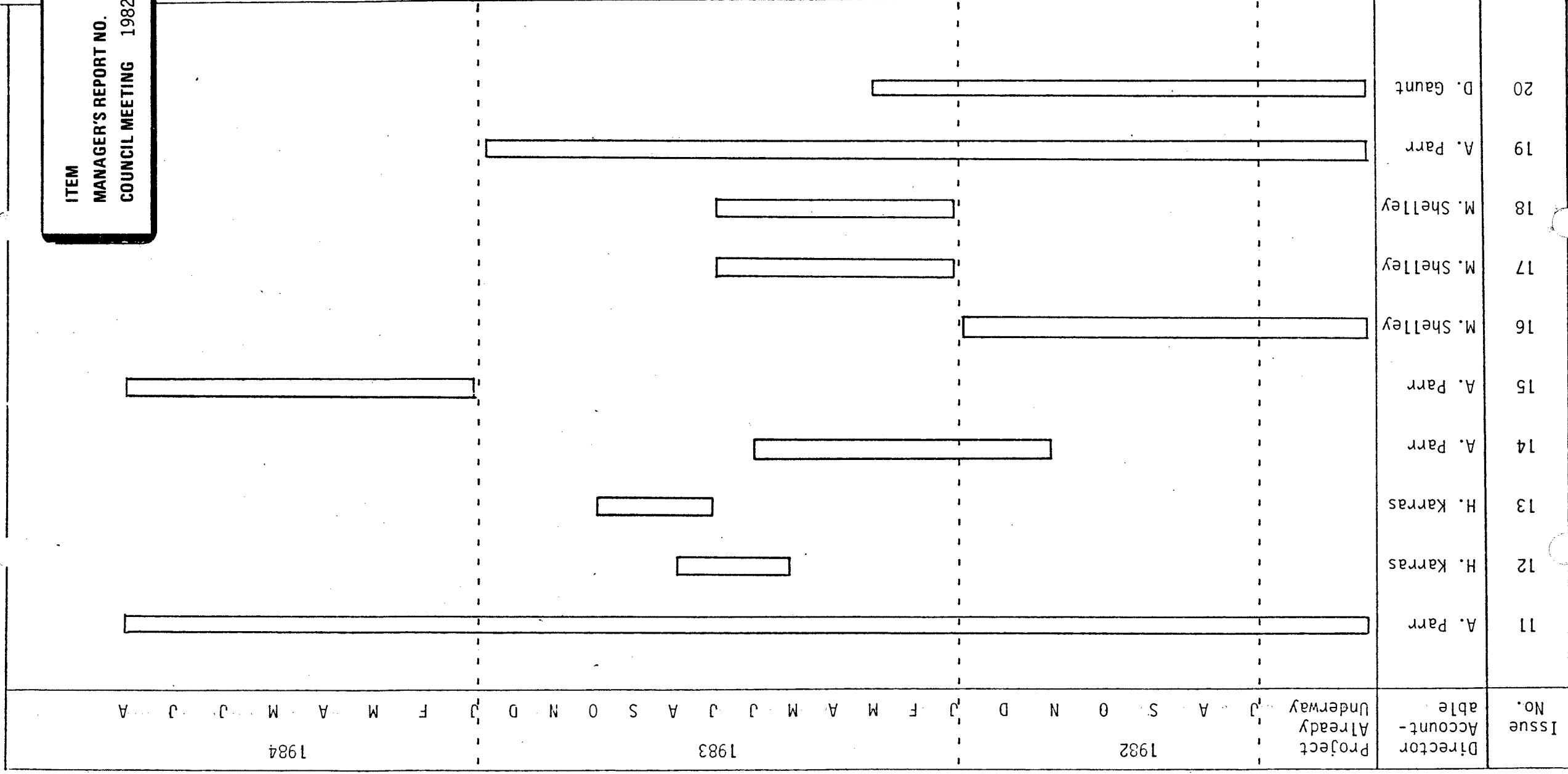
\*\* to be funded by Province in 1982.

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NOTE: Issues ranked in order of priority

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