

**FINANCIAL MANAGEMENT COMMITTEE**

*HIS WORSHIP, THE MAYOR  
AND COUNCILLORS*

**SUBJECT: CAPITAL INFRASTRUCTURE FUNDING UPDATE – WATERWORKS  
UTILITY**

**RECOMMENDATION:**

1. THAT Council authorize staff to draw from the Waterworks Utility Capital Fund the amount of \$2,836,636 (inclusive of GST of \$126,636) to finance the capital projects, as outlined in this report.

**REPORT**

The Financial Management Committee, at its meeting held on 2017 November 22, received and adopted the attached report seeking Council bylaw funding approval for Waterworks Utility projects (2016 Watermain Renewals, Willingdon Linear Park, 2016 Water Services, and 2017 Watermain Renewals) to complete the active program.

Respectfully submitted,

Councillor D. Johnston  
Chair

Councillor C. Jordan  
Vice Chair

Copied to:	City Manager Director Engineering Director Finance Asst. Dir. Engineering – Projects.
------------	--



Item .....
Meeting ..... 2017 Nov 22

## COMMITTEE REPORT

**TO:** CHAIR AND MEMBERS  
FINANCIAL MANAGEMENT COMMITTEE

**DATE:** 2017 November 10

**FROM:** DIRECTOR ENGINEERING

**FILE:** 32000 05

**SUBJECT:** CAPITAL INFRASTRUCTURE FUNDING UPDATE – WATERWORKS UTILITY

**PURPOSE:** To request Bylaw funding for Waterworks Utility projects to complete the active program.

**RECOMMENDATION:**

1. **THAT** the Financial Management Committee recommend Council authorize staff to draw from the Waterworks Utility Capital Fund the amount of \$ 2,836,636 (inclusive of GST of \$126,636) to finance the capital projects as outlined in this report.

**REPORT**

In the last two years, Engineering has been more effective at executing the capital infrastructure projects largely due to a reorganization which created a focused Project Management Office. The introduction of the Project Management Framework and emphasis on starting project planning earlier has helped sustain the gain and get an incremental improvement from 2016. From 2011-2014 the ratio of actual to planned spending was only 60%-70%. In 2015, 95% of the planned projects were tendered and awarded. This success rate has continued in 2016 and 2017.

As a result of improved project delivery, additional funding is requested to complete the City Forces component of the projects listed below. Some of these projects were carried forward from the 2016 Capital Plan and some projects were started in 2017.

Project Mask	Project Name	Funding Required
EJA.0014	2016 Watermain Renewals	\$2,000,000
EJA.3000	Willingdon Linear Park	\$500,000
EJC.0007	2016 Water Services	\$100,000
EJA.3008	2017 Watermain Renewals	\$110,000
<b>Total</b>		<b>\$2,710,000</b>

To: CHAIR AND MEMBERS  
FINANCE MANAGEMENT COMMITTEE  
From: DIRECTOR ENGINEERING  
Re: CAPITAL INFRASTRUCTURE FUNDING UPDATE  
2017 November 10..... Page 2

Engineering and Finance have undertaken a concerted effort to improve the budgeting process especially for the City Forces components of projects. The new processes are expected to improve transparency of City Forces work so that adequate budgeting can be identified earlier.

It is recommended that the Financial Management Committee recommend Council authorize staff to draw from the Waterworks Utility Capital Fund the amount of \$2,836,000 (inclusive of GST of \$126,636) to finance the capital projects as outlined in this report.



Leon A. Gous, P. Eng., MBA  
Director Engineering

Copied to: City Manager  
Director Finance  
Assistant Director Engineering - Projects

